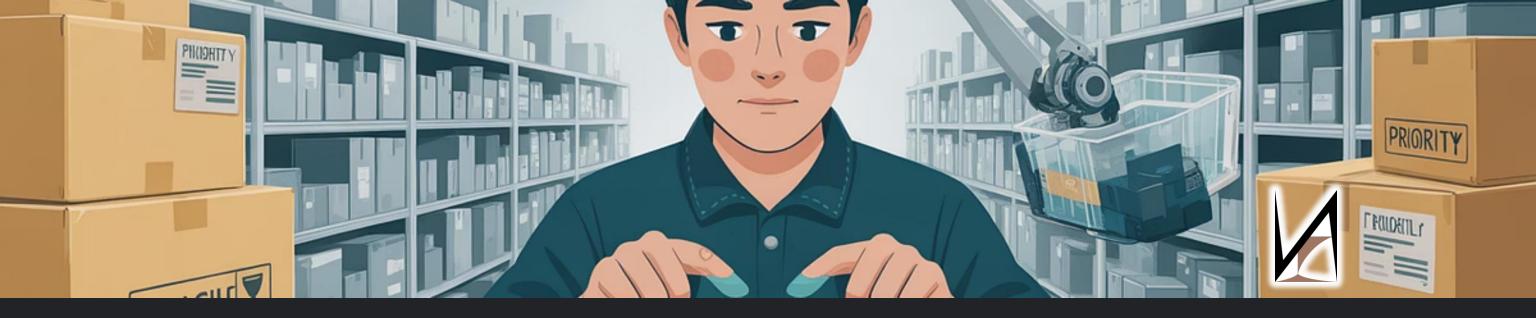
Streamlined Buy Online, Pick Up in Store Solution

A commission-based model to align ecommerce and retail incentives

Prepared by Edward Liriano for Liriano Idea Advisors





The Problem

Misaligned Incentives

Stores perform additional work
without compensation while
ecommerce benefits from completed
sales

Operational Burden

Logistics, inventory management, and customer service tasks strain store resources

Fraud Risk

Stores handle identity verification and fraud prevention without financial incentive

Current BOPIS Challenges

Logistics Burden

Stores must receive, hold, and process ecommerce shipments

Administrative Overhead

Time spent on inventory management, order processing, and customer communication

Inventory Strain

Pulling from store stock reduces local sales opportunities

No Financial Incentive

Stores invest time and labor without sharing in ecommerce benefits



Store Responsibilities

01

Receive & Record

Shipment intake and inventory system entry

03

05

Customer Coordination

Contact and schedule pickup arrangements

02

Store & Organize

Secure item storage until customer pickup

04

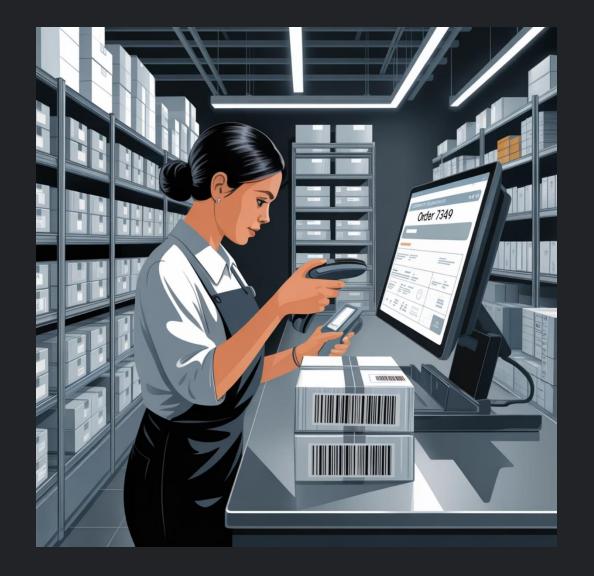
Identity Verification

Fraud prevention and security checks



Service Delivery

High-touch customer experience during pickup





Commission & Compensation Model

%

Base Commission

5% of order value for all BOPIS orders

Covers administrative overhead, service, and fraud prevention



Warehouse Fulfillment

5% commission for service and handling

Item shipped from ecommerce warehouse to store



Store Inventory Pull

10-15% commission to offset lost sales

Item sourced directly from store inventory



Fraud Prevention Bonus

\$10 bonus per order for successful verification

Aligns fraud risk with store accountability



Financial Scenario

\$2,000 diamond ring purchased online with store pickup

Case A: Warehouse → Store

\$100

Store Commission

5% of order value

\$10

Fraud Bonus

Identity verification

Case B: Store Inventory

\$240

Store Commission

12% of order value

\$10

Fraud Bonus

Identity verification

\$110

Total Compensation

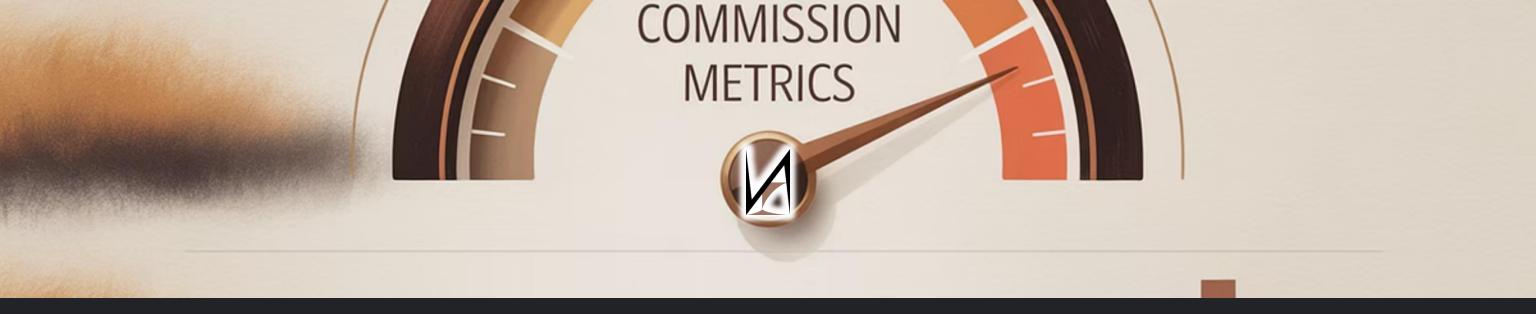
Store earnings

\$250

Total Compensation

Plus, sales credit retention





Implementation Guardrails



Automated Tracking

Commissions calculated automatically in POS and ecommerce backend systems



Sales Attribution

Clear revenue credit rules for warehouse-sourced vs storesourced fulfillment



Performance Review

Quarterly model assessment and adjustments based on volume and profitability

Handling Customer Returns



Warehouse-Sourced Returns

Ecommerce absorbs return value, store retains **50% commission** for handling logistics



Store-Sourced Returns

Store absorbs inventory back, keeps sales credit reversal plus **50% commission**



Fraudulent Returns

Additional **\$10 bonus** for preventing or identifying fraudulent returns



Benefits of the Model



Fair Compensation

Stores rewarded for additional responsibilities and effort



Increased Alignment

Ecommerce and retail collaborate instead of competing



Fraud Protection

Stores motivated to carefully verify orders and prevent losses



Improved Experience

Customers receive faster, smoother, and friendlier pickup service



Revenue Balance

Store participation increases without penalizing local sales metrics



Next Steps

1 — Leadership Alignment

Align ecommerce and retail teams on commission percentages and implementation strategy

2 —— System Integration

Integrate commission tracking into existing POS and ecommerce platforms

3 — Pilot Program

Test the program in select stores for 3-6 months before full-scale rollout

This commission-based BOPIS model creates a win-win solution: ecommerce secures sales efficiency, stores receive fair compensation, and customers enjoy seamless service.

